

Using a GPO to Help Manage Indirect Spend February 13, 2025

Introduction

- Issues Faced by Procurement
 - Why Companies Use GPOs
- Where Companies Use GPOs
- An Example of the GPO Model
 Voice of Customer

Introduction

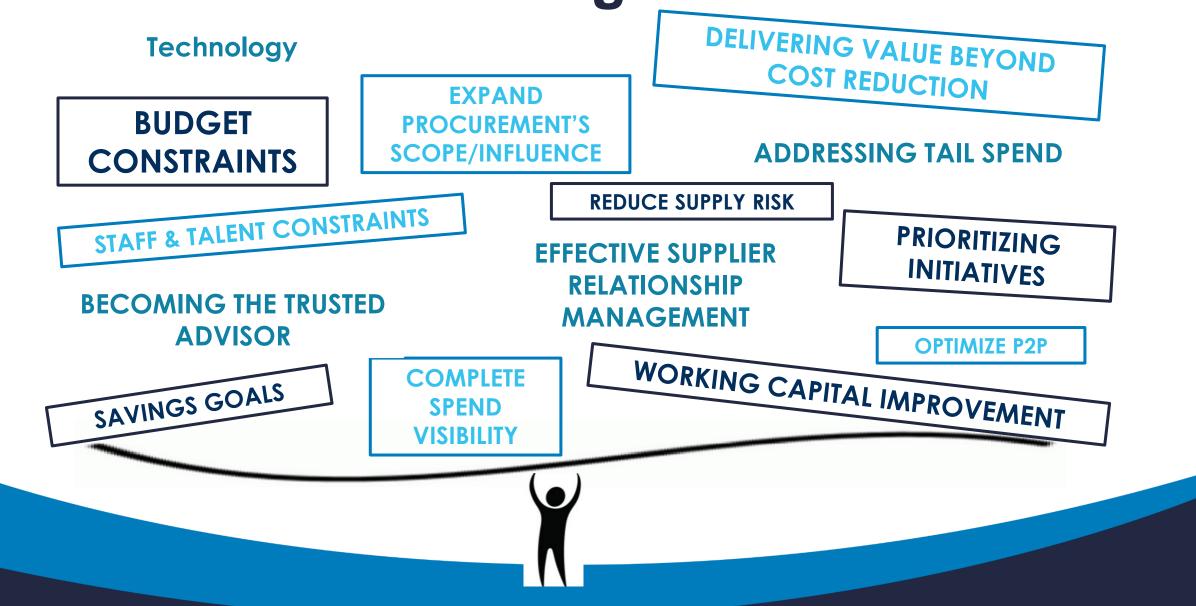
- Annie Lamerand
- Senior Regional Director, OMNIA Partners
- BS-Butler University, MBA-St. Thomas
- From Chemist to Sourcing to This (13 years)
- Wife and mother of HS Senior

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Procurement Challenges



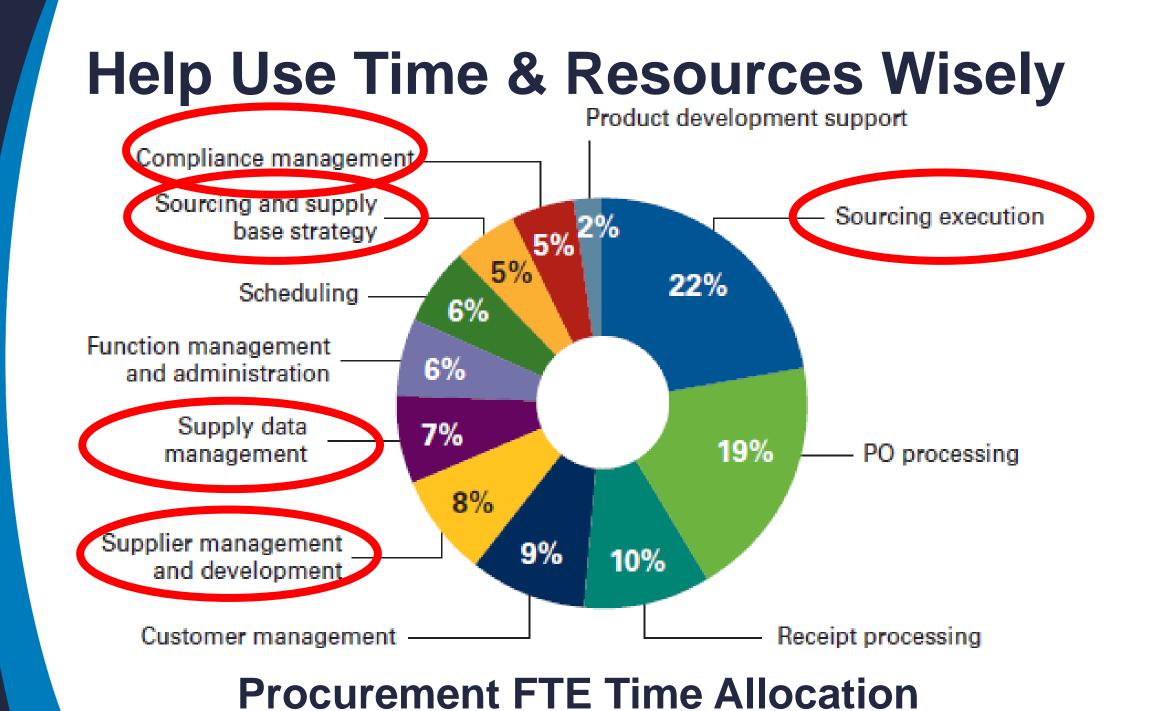
Indirect Spend in Particular is Often Challenging

Measured by short-term results	At the cost of long-term value creation
Metrics solely on savings	Overlooking innovation and other benefits
Project selection	Stuck on "low hanging fruit"
Alignment	P&SC goals not aligned to stakeholder goals
Role in organization	Viewed as tactical and not strategic self fulfilling prophecy?!?

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Diminishing Returns

Years of Approaching

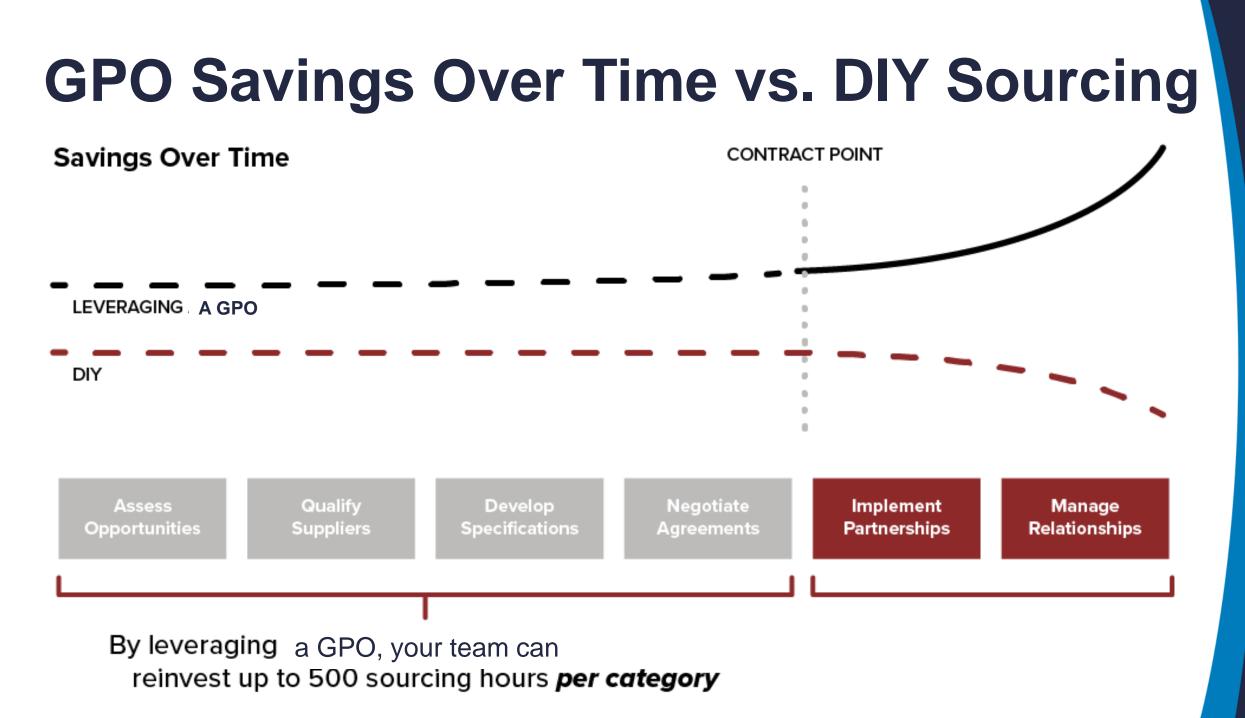
the Same Categories the Same Way

S 1st Generation 15% savings

> 2nd Generation 10% savings

> > 3rd Generation 5% savings

> > > 4th Generation 3% savings



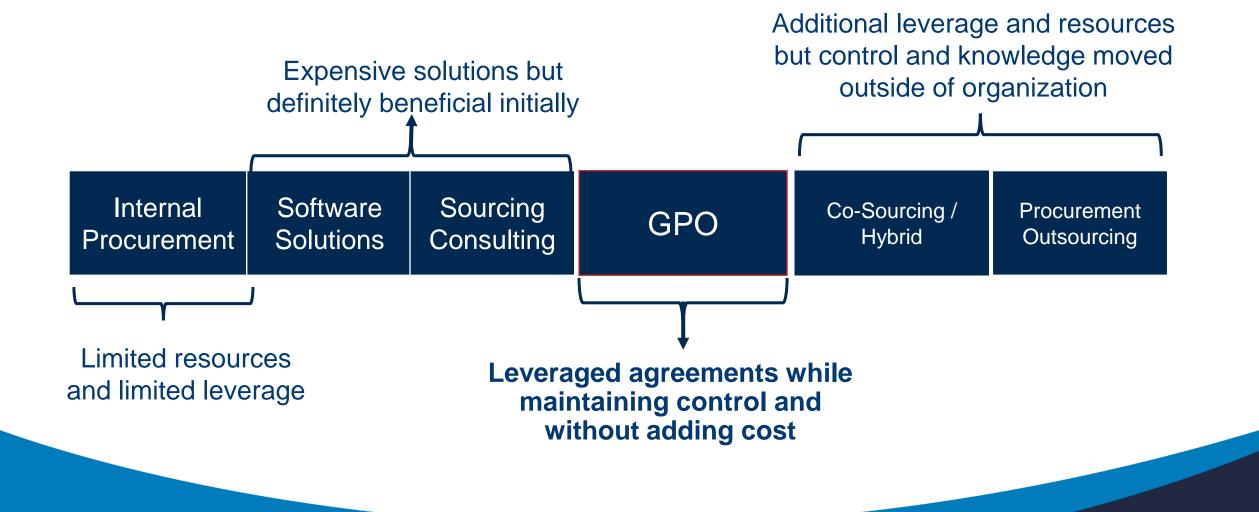
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GPOs are One Tool in the Procurement Toolkit



Where GPOs Make Sense

High

Leverage products

Standard commodities with abundant source of supplies: Utilize purchasing power Strategic products

Key products/services: Goal is to ensure long-term availability; global suppliers should be developed

INANCIAL RISK

Low

Low

Non-critical products

SUPPLY RISK

Low-value items: Purchasing process should be decentralized

Bottleneck products

Limited source of supply items: Maintain relationship with existing suppliers and actively develop new/niche suppliers

High

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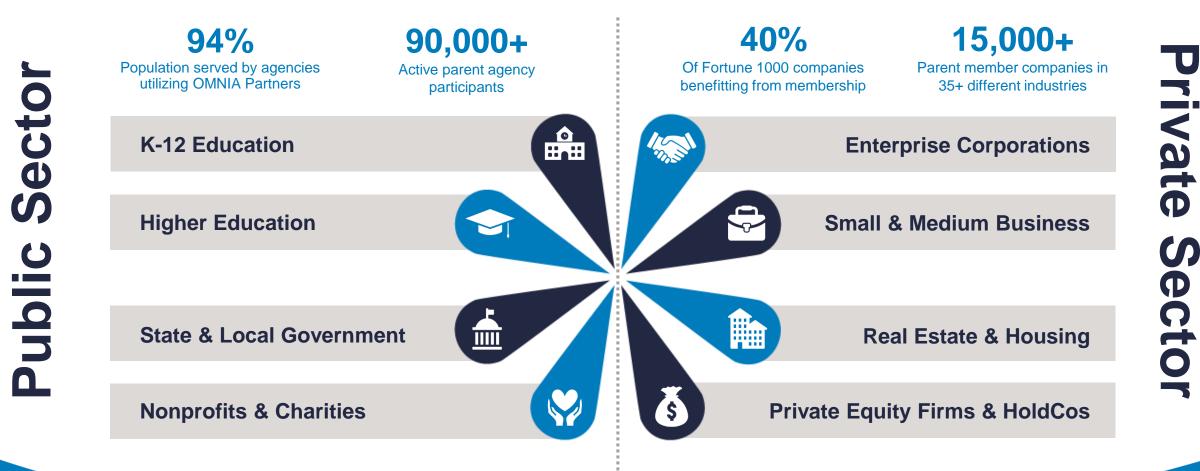
An Example of the GPO Model Voice of Customer



One GPO I Know...

- 20+ Years as a Group Purchasing Organization
- Headquartered in Franklin, TN
- 350+ Employees, 200+ Member Facing
- Largest Non-Healthcare GPO in US
- \$35B+ Spend Under Management
- 100,000+ Active Members
- 500,000+ Member Procurement Locations

The Power of OMNIA Partners





OMNIA

Partners

Membership Agreement

- Gives access to exclusive programs
- Mutual non-disclosure language
- Zero cost or commitment

GOALS:

Find savings/growth
Reduce time and cost to source/sell
Ensure excellence performance yielding long, successful partnerships

Participation Agreement

- Menu options to customize program
- No spend minimums
- Easy on, easy off

Supplier

Master Purchasing Agreement

- Pre-negotiated terms & conditions
- Pricing/discounts, delivery and payment terms, rebates, service metrics, and other value adds

The OMNIA Partners Difference

No Cost to Join: No fee to become a member and no minimum spend commitments.

Unmatched Leverage: Leverage collective buying power to achieve best-value pricing and service. Supply Chain Relevancy: Broadest category portfolio, including offerings in HR, facilities, logistics, IT, packaging, and more.

Dedicated Support: Subject matter experts to identify custom solutions that deliver savings and operational benefits, generating a more efficient procurement process.

Analysis and Advocacy: Our team of analysts will perform complimentary analyses to develop strategies and find savings.

Exclusive Contracts: Pre-negotiated agreements that make joining best in class programs fast and easy.

Spend Assessment

Indirect Spend Analysis

Data scrubbed, duplicates combined, and non-relevant data discarded

Relevant spend data categorized and grouped

Categories with OMNIA Partners programs identified and savings estimated

Compliance and supplier reduction opportunities also identified

Savings and compliance opportunities proposed in waves based on estimated difficulty

		# of		Total Appus		Addressable	Average	Average	
Wave	Subcategory	# or Suppliers	Key Supplier(s)	Spend	11 7		Savings (%)	Average Savings (\$)	OMNIA Partners Supplier(s)
1	Contingent Workforce Solutions	9	EXPRESS SERVICES INC			\$ 1,544,138	5% - 15%	\$77k - \$232k	Staffmark, Innova, ACRO
	Power Transmission & Bearings	2	MOTION INDUSTRIES	\$ 1,363,444		\$ 1,090,755	5% - 15%	\$55k - \$164k	Motion Industries
	Electrical & Lighting Supplies	7	WESCO DISTRIBUTION	\$ 1,048,369			5% - 15%	\$42k - \$126k	Graybar
	Uniforms & Mats	5	Cintas Corporation	\$ 341,843			5% - 28%	\$14k - \$77k	Cintas
	Industrial Gases	7	PRAXAIR	\$ 308,562			5% - 15%	\$12k - \$37k	Airgas
	Relocation & Moving Services	1	LEXICON RELOCATION LLC	\$ 235,614			10% - 30%	\$24k - \$71k	PODS, Andrews, Weichert
	Equipment Rental	1	SUNBELT RENTALS	\$ 113,569			8% - 12%	\$9k - \$14k	Sunbelt
	Pest Control	4	ORKIN	\$ 104,300			10% - 18%	\$10k - \$19k	Orkin, Terminix
	Paint & Painting Supplies	1	CHARLOTTE PAINT CO LLC	\$ 45,860			5% - 15%	\$2k - \$7k	PPG, Sherwin Williams
	Office Equipment	4	KONICA MINOLTA	\$ 38,764			4% - 22%	\$2k - \$9k	Konica Minolta, Ricoh
	1 Subtotal	41		\$ 5,530,504	_	\$ 4,532,026	5% - 17%	\$247k - \$753k	
2	Packaging Supplies	20	CASCADES	\$ 8,626,858		\$ 5,176,115	5% - 15%	\$259k - \$776k	RTi, SupplyOne
	Waste Management & Recycling	6	WASTE PRO	\$ 1,653,170		\$ 1,157,219	2% - 12%	\$23k - \$139k	Republic, MPS
	HVAC	6	J & D SERVICE CO INC			\$ 1,000,757	8% - 18%	\$80k - \$180k	Daikin, Serivce Logic
	Lift Trucks	7	FORKLIFT SYSTEMS INC	\$ 1,172,29		\$ 820,610	8% - 12%	\$66k - \$98k	OnPoint Group
	Pharmacy Benefits Management	1	CAREMARK PERSCRIPTION SERVICE	\$ 1,082,57			3% - 25%	\$32k - \$271k	Express Scripts
	Fleet & Automotive Parts	1	CONSOLIDATED METCO, INC.	\$ 729,12		\$ 510,388	5% - 15%	\$26k - \$77k	Advance Auto Parts
	Fire Protection	9	KOORSEN FIRE & SECURITY, INC	\$ 435,620			1% - 4%	\$3k - \$12k	Cintas
	Roofing	2	RADCO CONSTRUCTION SERVICES INC	\$ 328,853	-		10% - 20%	\$26k - \$53k	Aspen, CentiMark
	Corrugated	2	CL RABB INC	\$ 225,260			3% - 12%	\$6k - \$24k	RTi, SupplyOne, Pratt Corrugated
	Physical Security Services	1	UNIVERSAL PROTECTION SERVICE LP	\$ 195,798	-	*	1% - 4%	\$2k - \$8k	Protos
	Janitorial Services	3	DISTRICHEM-ECO CANADA GROUP	\$ 171,60			2% - 10%	\$3k - \$14k	KBS
	Print & Labels	2	PRECISION LABEL	\$ 113,990	-		5% - 20%	\$6k - \$23k	RR Donnelley
	Payroll & HCM Solutions	2	CERIDIAN HCM INC	\$ 112,15			5% - 10%	\$6k - \$11k	Ceridian
	Events Management	1	EVENT CAPTURE SYSTEMS INC	\$ 105,608			2% - 5%	\$2k - \$5k	Altour
	Dock Doors & Equipment	2	ALL ABOUT DOORS (ASHV GARAGE)	\$ 66,659	-		8% - 12%	\$5k - \$8k	OnPoint Group
	Pallets	1	NEALS PALLET COMPANY INC	\$ 66,223			3% - 8%	\$2k - \$5k	Millerwood
	Promotional Products	1	4IMPRINT	\$ 38,665			5% - 20%	\$2k - \$8k	AMP&M
	Translation Services	1	MORNINGSIDE TRANSLATIONS INC	\$ 19,514	_		5% - 10%	\$980 - \$2k	Acolad, Summa Linguae
	2 Subtotal	68		\$ 16,573,63		\$ 11,374,318	5% - 15%	\$549k - \$1.7M	
3	Freight & Logistics	21	KBX LOGISTICS	\$ 13,356,002		\$ 2,671,200	2% - 8%	\$53k - \$214k	Echo, Schneider
	IT Services	12	ENOWA LLC	\$ 4,883,22		\$ 2,441,610	3% - 18%	\$73k - \$439k	Varisource
	Software	5	SAP	\$ 3,911,20		\$ 1,955,603	3% - 18%	\$59k - \$352k	Varisource
	Litigation Support Services	7	BLANK ROME LLP	\$ 2,551,62		\$ 510,325	1% - 4%	\$5k - \$20k	U.S. Legal Support
	Value-Added Reseller	4	SHI INTERNATIONAL CORPORATION	\$ 1,628,91			3% - 18%	\$24k - \$147k	Varisource
	Metals & Metal Fabrications	9	CCE PRECISION LTEE	\$ 1,212,442			1% - 4%	\$7k - \$29k	Kloeckner Metals
	Telecommunications	16	LUMEN INC	\$ 1,086,570		\$ 760,599	3% - 22%	\$23k - \$167k	Granite, Ring Central, Intrado
	Risk Management Solutions	5	WILLIS TOWERS WATSON	\$ 1,006,760			4% - 10%	\$16k - \$40k	GRMS
	Building Construction & Facility Maintenance	6	CALLAWAY INDUSTRIAL SERVICES INC	\$ 758,837			1% - 4%	\$6k - \$24k	Powerhouse
	Energy Management	1	TWIN EAGLE RESOURCE MANAGEMENT CANA	\$ 758,143			5% - 8%	\$38k - \$61k	Tradition Energy
	IT Hardware	2	CURVATURE INC	\$ 444,176			3% - 18%	\$11k - \$64k	Varisource
	Plastic Fabrication & Distribution	1	CENTRO INC	\$ 389,334			1% - 4%	\$4k - \$16k	Cope Plastics
	Cybersecurity	3	GUIDEPOINT SECURITY LLC	\$ 188,560			3% - 18%	\$5k - \$27k	MCPc
	Small Parcel	1	FEDEX	\$ 124,796			5% - 10%	\$6k - \$12k	DHL, TransImpact
	Marketing Services	1	MOTION MARKETING & MEDIA INC	\$ 45,453		· · · · · · · · · · · · · · · · · · ·	5% - 25%	\$2k - \$11k	Konica Minolta, RR Donnelley
	Wireless	1	MOBILE COMMUNICATIONS AMERICA INC	\$ 27,52		\$ 27,521	3% - 22%	\$830 - \$6k	Granite
	3 Subtotal	95		\$ 32,373,562	_	\$ 12,742,470	3% - 13%	\$333k - \$1.6M	
Total		204		\$ 54,477,70	5	\$ 28,648,813	4% - 14%	\$1.1M - \$4.1M	

Category Assessment

Ensuring an OMNIA Partners program will be successful at your organization -

quickly, efficiently, and without a lengthy RFP



Category Offerings



Sampling of Categories Italics Indicates that Diversity Options are Available

Corporate Services	Human Resources	It & Telecom		
Appliances	Applicant Tracking System & HRIS	Application Development		
Branded Apparel	Background Checks & Drug Screening	Asset Disposition & Management		
Breakroom Supplies	Candidate Travel & Expense	Audio/Visual & IT Equipment		
Commercial Moving & Storage	Contingent Workforce Management	Conferencing		
Copy & Print	Employee Recognition Programs	Cyber Security Services		
Floral & Gifts	Independent Contractor & 1099 Compliance	Enterprise Helpdesk		
Food & Beverage	Managed Services Providers	IT Consulting		
Furniture & Workspace Solutions	Payroll & HCM Solutions	IT Hardware Products & Services		
Language Translation Services	Pharmacy Benefits	IT Staff Augmentation		
Legal Services	Recognition Programs	Managed Print Services		
Marketing Services	Recruiting Services	Mobile Wireless Carriers		
Office Supplies & Solutions	Relocation & Workforce Mobility	Multifunctional Devices & Printers		
Online Marketplace	Temp Staffing	Robotic Process Automation		
Postage & Mailing Systems	Vendor Management System Technology	Software & SAAS		
Promotional Merchandise		Technology Management		
Security & Alarms		Telecom Services & Expense Management		
Shredding & Document Storage		Unified Communications		
Signage		VAR Services		
Vending Solutions		Voice & Network Services		

Sampling of Categories Italics Indicates that Diversity Options are Available

Facilities – Infrastructure	Facilities – Consumables	Manufacturing & Packaging		
Air Filtration	Asset Tracking & Management	Corrugated		
Ceiling Tiles, Panels, & Systems	Breakroom Supplies	Components & Parts		
Construction & Maintenance	Cleaning & Carpet Cleaning	Fasteners & Hardware		
Doors, Loading Docks, & Gates	Cleaning & Restoration Services	Flexible & Rigid Plastic Packaging		
Electrical & Lighting	Energy Management	Global Outsourcing		
Elevators	Facilities Management	Industrial Gases		
Equipment Rental	Fire Safety Services	Insulation		
Facilities Management	First Aid & Safety Solutions	Metals & Metal Fabrications		
First Aid & Safety Solutions	HVAC Maintenance Services	Packaging Supplies		
Flooring & Flooring Care Equipment	Industrial Supplies & MRO	Packing & Product Labels		
Material Handling	Janitorial & Restoration	Pallets (New & Reman)		
Outdoor Furniture & Recreation Equipment	Landscaping & Exterior Solutions	Paper & Paper-based Products		
Paving Services	Maintenance & Handyman Services	Plastics & Plastic Fabrications		
Racking & Automation	Paint	Resin		
Roofing	Pest Control			
Security & Alarms	Safety Equipment & Supplies			
Signage	Storage			
	Uniforms & Mats			
	Waste Management & Recycling			

Sampling of Categories Italics Indicates that Diversity Options are Available

Travel & Fleet	Financial Services	Freight & Logistics
Air & Hotel Sourcing	Business Process Outsourcing	3PL Services
Automotive Parts	Corporate Cards	Drayage
Car & Truck Rental	Credit Card Processing	Freight Invoice Auditing
Corporate Housing	Expense Management	Freight Pricing Procurement Platform
Corporate/Private Jet Rental	Leasing Services	International Freight & Import/Export
Golf Carts & Utility Vehicles	Non-employee Travel & Expense	LTL & TL Freight (Inbound & Outbound)
Leisure & Incentives Services	Payment Solutions	Parcel/Freight Audit Provider
Meetings & Events		Rail Services
Non-employee Travel & Expense		Small Parcel International
Ride Sharing		Small Parcel Savings
Risk Management Services		Specialty Freight Solutions
Travel Management		Storage
		Trade Show Logistics
		Transportation Management System
		Warehousing

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DAIKIN APPLIED – INDIRECT PROCUREMENT USING GPO'S

Aaron Barriger





Why use a Group Purchasing Organization (GPO)?

"Working with Omnia Partners has enabled Daikin to reduce cost of the bottom line through leveraged buying power, while protecting valuable resources to continue supporting the needs of the business."







Daikin Overview & Value

Daikin Applied Supplier Agreements

\$250k/YR	\$220k/YR	\$120k/YR	\$120k/YR	\$200k/YR	\$100k/YR
CINTAS. THE SERVICE PROFESSIONALS	amazonbusiness	We can supply that:	Mimotion	KONICA MINOLTA	Office DEPOT
Category: Uniforms, Fire, First Aid	Category: Office Products, IT Access	Category: MRO & Industrial Supplies	Category: MRO & Industrial Supplies	Category: Printers & Copiers	Category: Office Products
Spend: \$1.29M	Spend: \$467k	Spend: \$638k	Spend: \$543k	Spend: \$1.50M	Spend: \$2.16M

Group Purchasing Organization – Value Proposition









PARTNERS

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Thank you!